



**Borr Drilling is committed to preventing any illness, injury, and loss of life as a result of our operations. As an industry leader in health and safety, we know the necessity of safety-minded leadership to be successful.**

So that we may remain an industry leader in safe, incident-free operations, Borr Drilling applies extensive internal corporate policies and procedures, supplemented by applicable regulatory statutes and industry best practices.

Borr Drilling ensures that all objectives are executed in the safest manner possible by incorporating the following functions into its operations:

- ▶ Integrated HSEQ system
- ▶ Internal incident reporting and investigation programs
- ▶ Preventative and corrective action program
- ▶ Internal incident alert program
- ▶ Job-specific competence training
- ▶ Maintenance program
- ▶ Proper substance handling, storage, and disposal techniques
- ▶ Annual audit program
- ▶ Pre-and post-job safety meeting program

Safe operations are of key concern to the company and we task all of our employees with the responsibility of working to the safest degree possible. Every one of us is required not only to ensure our own individual safety but also the safety of our co-workers. Every employee has the full authority and obligation to stop any job that appears to be unsafe. Jobs that have been stopped will not restart until appropriate mitigations are in place.

We will continue to deliver and improve upon our safe operations by utilizing industry best practices, applying learnings from incident investigations, and developing key safety performance indicators that are monitored by the management team. This policy applies to any individual present onsite at any Borr Drilling facility worldwide.

Svend A. Maier

CEO

Borr Drilling

28<sup>th</sup> August 2018