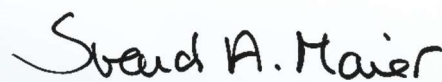


**Borr Drilling is committed to protecting the health and safety of all personnel working at our premises.**

To achieve this, we will:

- ▶ Continuously pursue the goal of zero harm to people by taking proactive measures to prevent work related injuries and illnesses.
- ▶ Comply with all applicable health and safety statutory and regulatory requirements.
- ▶ Promote active risk management to mitigate foreseeable hazards such that the residual risk is as low as reasonably practicable.
- ▶ Maintain safe and healthy working conditions by ensuring equipment and machinery are safe to operate.
- ▶ Enforce the safe storage and use of hazardous substances.
- ▶ Provide information, support and training to ensure personnel are competent to carry out their duties and responsibilities.
- ▶ Strive for continual improvement by utilizing industry best practices, setting clear objectives, applying learning from incident investigation and performance monitoring.
- ▶ Consult with employees or employee representatives on matters concerning their health and safety.



Svend A. Maier  
CEO

Borr Drilling  
May 17<sup>th</sup>, 2019